



2022

ANNUAL
REPORT



WE ARE SCHOOL FOOD



2022 ANNUAL REPORT

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DR. KATIE WILSON

Executive Director

Urban School Food
Alliance

Every year I am tasked with writing this letter for the annual report. It is a task I take very seriously and hope that what I write gives you new ideas and hope for the future. As I turned the page to close 2022 and had time to do some thoughtful reflections, I am forever grateful for the time I have spent with my friends and colleagues in the school nutrition space. From government officials to anti-hunger advocates, producers, processors, and school food suppliers, to my team at the Urban School Food Alliance (USFA), the caring organizations that help fund this work, and the thousands of dedicated school nutrition professionals across this country and overseas that continue to make sure children, all children, have access to healthy, fresh meals at school. The need to feed children at school is present worldwide. We know that hungry kids can't learn, no matter where they live. So, what does it take? Sustainable school meals programs are a lifeline to millions of children nationwide and it is my hope that the support and leadership provided by USFA helps everyone involved feed children better, more efficiently, and with passion.

This year took the organization down a new path for school procurement. Using our districts' procurement data, we realized that chicken was the highest volume protein item that was collectively purchased. With this data in hand, we set out to develop a new method of procuring chicken that created a system where school food authorities drove the marketplace

Letter from the Executive Director



rather than being subject to it. Working with an outside consulting company and a large school food buying co-op, we developed three chicken products that were never ever antibiotic-free and contained no ingredients of concern. These products were also never fried, covered in whole-grain breading, and lower in sodium. We set up the procurement process so smaller, regional processors could participate. Our excitement for this change was quickly challenged when some players in the school food marketplace did not share in our vision. We knew there would be resistance, but it was more than we anticipated! At this point, I am happy to write that we persevered and orchestrated a buy of over 1 million pounds of chicken into this pilot. That is disrupting the status quo – that is moving the needle in our school food system. I am grateful to all those that supported us and continue to support this work. We are making a difference in the lives of America’s children through sound business practices instead of just promises. This is only the beginning of what the power of collective purchasing in our large, urban districts can accomplish.

It was wonderful to go back to our face-to-face meetings in 2022. September took us to the great city of Baltimore and the Great Kids Farm, where children come to learn about their environment and how food is produced. Our district directors learned from experts and shared best practices for reducing food waste, increasing local procurements, and building more energy efficient kitchens. These types of meetings underscore the uniqueness of USFA. We are the boots on the ground, the decision makers in the field that can take new ideas from creation to implementation in our schools and food systems. We represent 4.2 million of the most diverse population of students across this country, but the work we do also trickles down and impacts school nutrition programs of all sizes nationwide.

There is so much to share about our work, including our continued support for better funding and access for school meals, innovative ideas for optimizing the business practices, and improvements to the supply chain to develop a more diverse, equitable pool of suppliers, but my space is limited. Please continue this conversation on our website and give generously so we can continue to further our mission of leveraging our collective voice to transform school meals. Every child deserves the best opportunity to be healthy and we are at the forefront of that work.

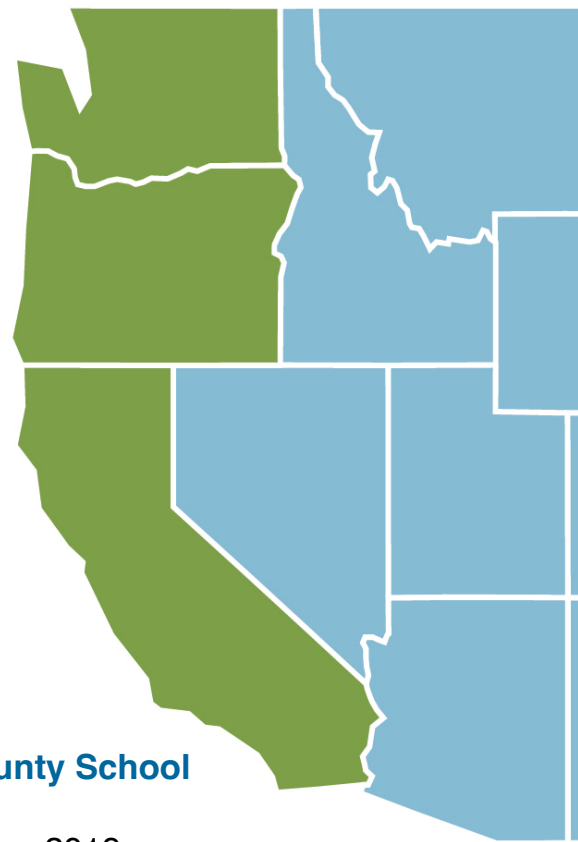
Sincerely,

Dr. Katie Wilson, SNS



About USFA

The Urban School Food Alliance is a nonprofit 501(c)(3) organization created by school food service professionals in 2012 to address the unique needs of large school districts. Since our inception, USFA has grown its membership to reach 18 of the largest school districts in the United States. The knowledge and expertise of leaders in our member districts allow USFA to share best practices, create resources for school food authorities, and advocate for evidence-informed child nutrition policies that benefit families and administrators. By leveraging their collective impact, USFA is also able to transform the school food market by making healthy, high-quality, sustainable products and practices more accessible and affordable for districts of all sizes.



Austin Independent School District

Member since 2021

Baltimore City Public Schools

Member since 2017

Boston Public Schools

Member since 2017

Broward County Public Schools

Member since 2017

Chicago Public Schools

Founding member 2012

Dallas Independent School District

Founding member 2012

DeKalb County School District

Member since 2019

Houston Independent School District

Member since 2022

Los Angeles Unified School District

Founding member 2012

Memphis-Shelby County Schools

Member since 2021

Miami-Dade County Public Schools

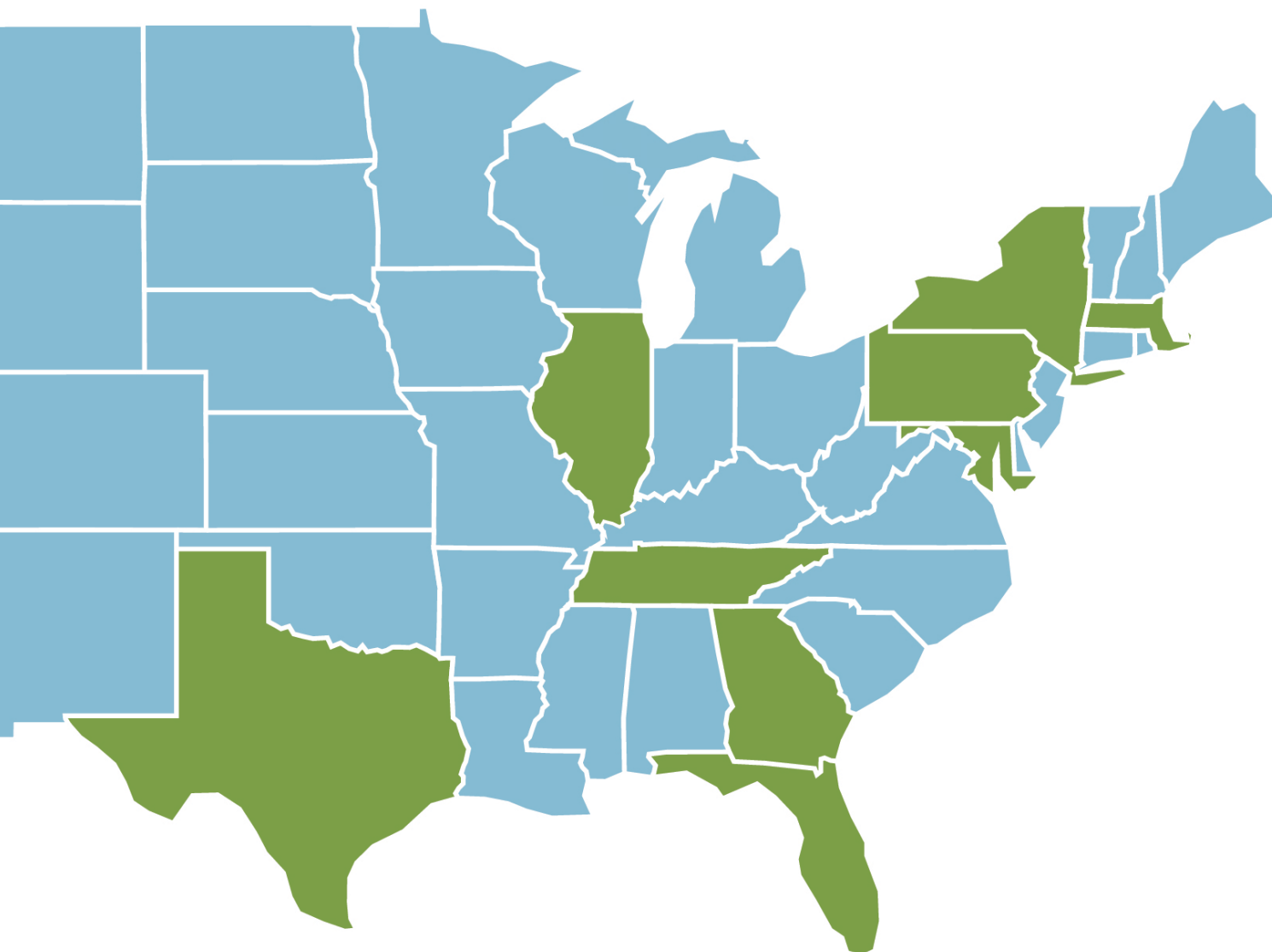
Founding member 2012

New York City Department of Education

Founding member 2012

2022 by the numbers

- 18 member districts
- 6,461 schools
- 4.2 million students
- 715 million meals served
- \$926 million spent on procurement



Orange County Public Schools

Founding member 2012

The School District of Palm Beach County

Member since 2019

The School District of Philadelphia

Member since 2017

Portland Public Schools

Member since 2021

San Diego Unified School District

Member since 2021

Seattle Public Schools

Member since 2021



New USFA Members

Houston Independent School District Joins the Urban School Food Alliance

In February 2022, Houston Independent School District (HISD) joined the Urban School Food Alliance as the third member in Texas, following Dallas and Austin, and the 18th member nationwide. HISD is the largest school district in Texas and the eighth-largest in the United States. It serves approximately 197,000 students at 276 campuses and is one of the largest employers in Houston, with about 27,000 team members. Each year, HISD serves more than 24 million lunch meals and is home to the largest Breakfast in the Classroom program in the country, serving more than 20 million breakfast meals annually. HISD Nutrition Services is led by Betti Wiggins, who is one of the foremost authorities on school nutrition and food service management and has been the recipient of numerous honors and awards throughout her career.

“As a member of the Urban School Food Alliance, HISD believes we will have the vehicle to continue to serve good food to our students.”

Betti Wiggins

Nutrition Services Officer
Houston Independent
School District



New USFA Faces



As the Urban School Food Alliance continues to grow its membership, we are also working to grow our organizational capacity to support members, expand partnerships, and transform the school food system. In 2022, USFA welcomed two new staff members to the Washington, DC office. Their unique skills and experience help build our central office team and further our mission in member districts and nationwide.



Jackie Tyson

Jackie Tyson joins the Urban School Food Alliance as the Executive Administrative Assistant. She has over 25 years of management experience with associations and foundations, including the National Association of Graduate and Professional Students, the American Physical Therapy Association, the Henry J. Kaiser Family Foundation, and the U.S. Chamber of Commerce. Most recently, Jackie retired from the American Psychological Association where she served as the Associate Executive Director of Administration and Governance for the Education Directorate. Jackie was the staff liaison to the APA Board of Education Affairs and also responsible for the overall management and strategy of budget development, resource allocation and personnel management for the Education Directorate. Her decades of experience in nonprofit management and governance expertise strengthen our board operations and organizational processes. Jackie has a bachelor's degree from University College, University of Maryland.



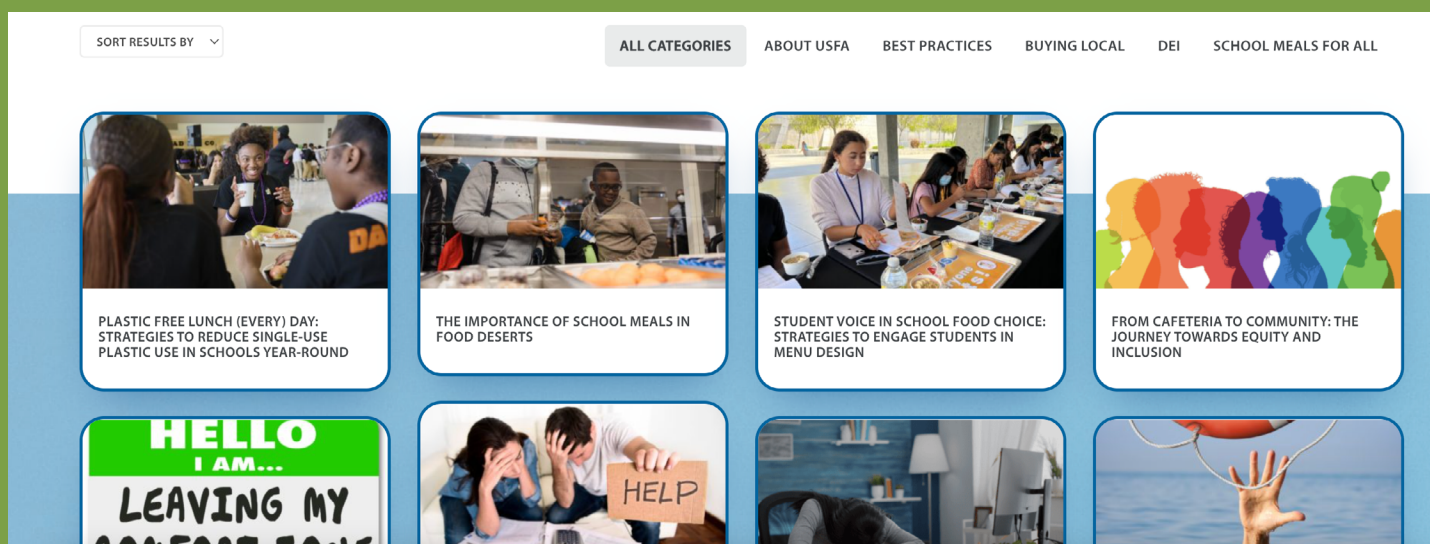
Lev Tmanov

Lev Tmanov joins the Urban School Food Alliance as IT manager. Lev is an American-Ukrainian, who was born in Ukraine, but has lived in Pennsylvania most of his life. At Pennsylvania State University, he worked for over 12 years in the university libraries as a reference assistant and collection maintenance specialist. He enjoyed working with the students and staff, resolving technical requests, and maintaining vast library collections of various media. Lev is passionate about computer programming, which led to him completing an associate degree in Information Technology while working full-time. He brings a breadth of technology experience and a depth of knowledge in security, web development, and information systems to USFA. Lev's work supports staff, members, and funders in data collection, analysis, and dissemination, and streamlines internal communication. In his spare time, he works on programming projects using multiple languages, as well as web development with accessible design principles in mind.



School Food Voices

This year, the Urban School Food Alliance found new platforms to amplify school food voices and elevate conversations about child nutrition at the national level. In addition to our efforts to educate policymakers and the public about issues impacting child nutrition through media appearances and outreach, USFA launched a monthly blog and school food podcast. The UrbanUpdate Podcast is an opportunity to tell the stories of the organization and the hunger heroes on the front lines in schools nationwide. Each episode features a conversation with district leadership or industry partners and covers topics ranging from strategies to support community meal distribution during the pandemic to farm to school wins, culinary innovations in the cafeteria, and how school food connects to the restaurant industry. The blog shares new insights from Dr. Wilson's esteemed career and best practices or emerging trends from our guest writers. It is a space to offer solutions and tangible strategies to common challenges school nutrition professionals are facing, and to think collectively about the future of school food. In 2023, we hope to continue exploring new ways to connect with and grow our audiences.



Media Appearances



BBC
Bloomberg Government
The Counter
Early Learning Connection
Food Service Director
Food and Environment Reporting
Network
HuffPost
KCBS San Francisco
Marketplace
Native News
NBC News Now
NBC Universal
NewsNation
The New York Times
NPR
Newsy.com
Politico
Quartz
University Press
Vox
The Washington Post

Contributors

Blue Avocado
Smerconish.com
American Academy of Pediatrics

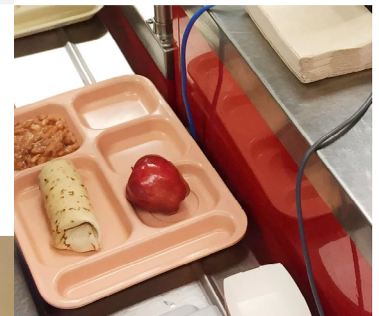
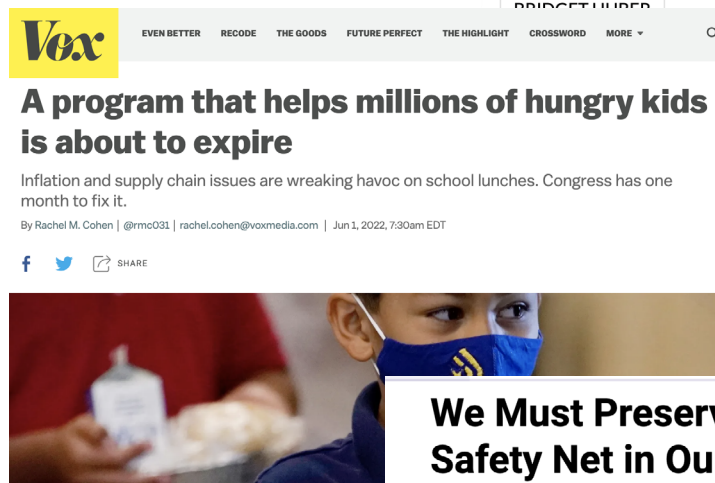


Shots

PUBLIC HEALTH

Hunger advocates want free school meals for all kids. It's tough sell in Congress

September 7, 2022 · 11:59 AM ET



We Must Preserve the Food Security Safety Net in Our Schools

June 21, 2022 | Dr. Katie Wilson





2022 Board of Directors



Our board of directors is composed of school nutrition directors in our member districts and food systems experts at partner organizations nationwide. Their leadership provides direction and oversight to Urban School Food Alliance programming and priorities, and their diverse locations and lived experience ensure that our work is guided by all members and relevant to districts of different sizes and settings.

Michael Rosenberger

Dallas Independent
School District
Chairperson

Eugene Bradford

Memphis-Shelby County
Public Schools
Board Member

Stephen O'Brien

New York City
Department of Education
Vice Chairperson

Monique Rolle

Baltimore City Public Schools
Board Member

Florence Simpson

Los Angeles Unified
School District
Secretary

Margaret Brown

Natural Resources
Defense Council
Director at Large

Amy Virus

The School District
of Philadelphia
Treasurer

Paola Paez

Center for Food Safety in
Child Nutrition Programs
Director at Large

Aaron Smith

Seattle Public Schools
Board Member

Troels Adrian

Greater Sacramento
Economic Council
Director at Large



Events and Presentations

American Commodity Distribution Association
CSI FoodPro Expo
The Culinary Institute of America Healthy Kids Collaborative
The Culinary Institute of America Menus of Change Leadership Summit
Eating City International Platform
First Focus on Children #KidsAndCovid
Food4Sustainability F4S Webinar Series
i-Danha Food Lab Summit
Kansas School Nutrition Association Regional Meeting
Northeast Dairy Producers Association
School Nutrition Association Annual National Conference
School Nutrition Industry Conference
Wisconsin School Nutrition Association
White House Conference on Hunger, Nutrition, and Health

2022 Fall Member Meeting



In September 2022, the Urban School Food Alliance celebrated 10 years as an organization at its fall member meeting in Baltimore. Members experienced host Baltimore City Public Schools farm to school efforts firsthand while exploring the district's Great Kids Farm. The 33-acre urban farm provides students hands-on opportunities to connect farm and plate, reinforce curricular concepts, strengthen environmental literacy, and promote healthy habits. Over the packed three days, members shared best practices, presented innovative strategies they are using to support students and staff, and heard from partners on the latest in child nutrition policy and research. With sessions ranging from roundtable discussions to 5-minute rapid talks, leaders in large, urban districts had the rare opportunity to connect with nationwide colleagues to discuss common challenges and emerging issues in the school food system. As USFA works to elevate school food systems and solutions, it is critical we continue to create these spaces for district directors to connect and collaborate.

White House Conference on Hunger, Nutrition, and Health

The Urban School Food Alliance was honored to be invited to the White House Conference on Hunger, Nutrition, and Health, held in Washington, DC in September 2022. The first such conference occurred in 1969, culminating in the creation and expansion of programs such as the Supplemental Nutrition Assistance Program (SNAP), the Special Supplemental Nutrition Program for Women, Infants and Children (WIC), and the National School Breakfast and Lunch Program. USFA supported legislation calling for a second convening, as so much has changed in the national and nutritional landscape in the last 50 years. The event brought together federal partners and child nutrition advocates and provided opportunities for input from partners and the public on how to successfully move towards 2030 goals.



i-Danha Food Lab

At the Urban School Food Alliance, we understand that our members and mission are part of the broader global food system. This year, USFA deepened its connection to international partners working to address hunger through agricultural investment. In June, Dr. Wilson presented on Food4Sustainability's #F4S webinar series alongside global leaders to answer "Is sustainable the new healthy?" and share examples of systems change in school food. Additionally, Dr. Wilson was invited to the i-Danha Food Lab, an annual convening of more than 600 agri-food stakeholders in Monsanto, Portugal. In November, she joined partners and international food system experts and represented USFA on a panel about how public entities can change consumption habits towards a more sustainable future. It is our hope that the work we do supports school food system transformation in the United States, and elevates conversations on the importance of creating a more just, sustainable food system worldwide.



IMPLEMENTING A STREAMLINED MEAL PATTERN:

*Aligning Nutrition Standards Across
USDA Child Nutrition Programs*



URBAN SCHOOL
FOOD
ALLIANCE

Implementing a Streamlined Meal Pattern

In alignment with the 2010 Dietary Guidelines for Americans, the U.S. Department of Agriculture published updated nutrition standards and meal patterns for the National School Lunch Program and School Breakfast Program. This rule required schools to increase the availability of fruits, vegetables, whole grains, and fat-free/low-fat milk while reducing the sodium, trans-fat and saturated fat content of their meals. However, this 2012 final rule did not address pre-K school meal patterns under two programs, Child and Adult Care Food Program and Summer Food Service Program. This resulted in inconsistencies with the Dietary Guidelines for Americans and meal pattern requirements across child nutrition Programs. Research indicates that school food authorities and industry partners encounter increased complexity and obstacles related to the differences in guidelines, such as having to offer multiple portion sizes of the same item due to serving different grade groups or programs. In 2020, the COVID-19 pandemic increased challenges for both groups, which continue to impact their relationship and ability to serve children. For example, because manufacturers discontinued items designated specifically for school nutrition, there have been shortages of menu items resulting in higher costs for school food authorities.

This year, the Urban School Food Alliance partnered with Chef Cyndie and the K-12 Team to produce a technical report outlining recommended changes that streamline meal patterns and simplify terminology.

The Future of Food in School



The following changes would improve consistency between the meal pattern requirements:

1. Reduce meal pattern requirements from seven to three: Breakfast, Lunch/Supper, and Snack.
2. Divide the requirements into two grade groups: Preschool and K-12. The proposed rule, “Simplifying Meal Service and Monitoring Requirements in the National School Lunch and School Breakfast Programs” (2020), would offer a certain degree of flexibility for the established age/grade groups for schools with unique grade configurations. Nevertheless, “Preschool” and “K-12” categories would offer significantly more flexibility.
3. Change age ranges in the CACFP meal pattern requirements to “grade groups” to be consistent with other meal pattern requirements.
4. Change the following phrases used in CN programs to be consistent with the Dietary Guidelines for Americans and MyPlate terminologies: “food components” to “food groups” and “meats/meat alternates” to “protein foods.”

In addition to these global changes, the report also detailed changes to serving size recommendations across grade groups, meals, and food groups. Our goal in recommending a streamline meal pattern is to grow the school the school nutrition evidence base and offer solutions to challenges that Alliance members and school nutrition programs nationwide are experiencing (e.g., plate waste, food variety) while generating additional benefits such as increased compliance, a more efficient supply chain, and clear health messaging for students and caregivers. Additionally, we believe the relationships among all food system stakeholders would strengthen while working towards the common goal of supporting children’s nutritional needs.





The Future of Food in School

Changing the Chicken Marketplace

Chicken is the most served protein served in Urban School Food Alliance schools and one of the most popular items served in cafeterias across the country. In 2014, USFA issued an antibiotic-free standard for companies to follow when supplying chicken products to its schools. In March 2021, USFA built on this success when it began a project to develop higher quality chicken products specifically for the school food market by transferring nonvalue added costs like marketing and sales into the product itself. Frontier Food Group (FFG) was hired to work with USFA members to develop three products. With input from members and Director of Procurement and Business Innovation Initiatives, Jill Kidd, FFG developed the recipe for three chicken items that meet federal meal program regulations, are made with antibiotic-free chicken, and do not contain any ingredients prohibited by the 2022 Ingredient Guide for School Meals. The products were developed in spring 2021 and sampled with students in the fall.

Next, USFA members reviewed the procurement methods that would facilitate a joint member procurement pilot. The pilot will test the feasibility of USFA member districts to purchase the new chicken items as a purchasing group, similar to a chain or franchise group, while balancing the individual procurement policies and rules of the district in conjunction with state and federal procurement regulations. Joint procurement between large school districts in 11 different states is a challenge that the USFA is committed to achieving. In February 2022, the team partnered with the Texas Region 10 Multi-Region Purchasing Cooperative (MRPC) to centralize procurement during the chicken pilot. MRPC is a very large and highly respected cooperative operated by Texas Education Service Center Region 10 and as such, follows federal meal program procurement requirements with some of the most stringent state oversight.

In partnership with MRPC and FFG, USFA created an RFP for the manufacture of the newly developed products and recruited school districts throughout the country to participate in the pilot. To be eligible, a school district must submit an interlocal agreement to join the MRPC. The agreement, which required school board approval, proved to be a significant challenge for many districts and kept several USFA districts from participating. Others finally achieved board approval after numerous meetings with purchasing and legal departments, USFA staff, and MRPC.

Chicken by the numbers

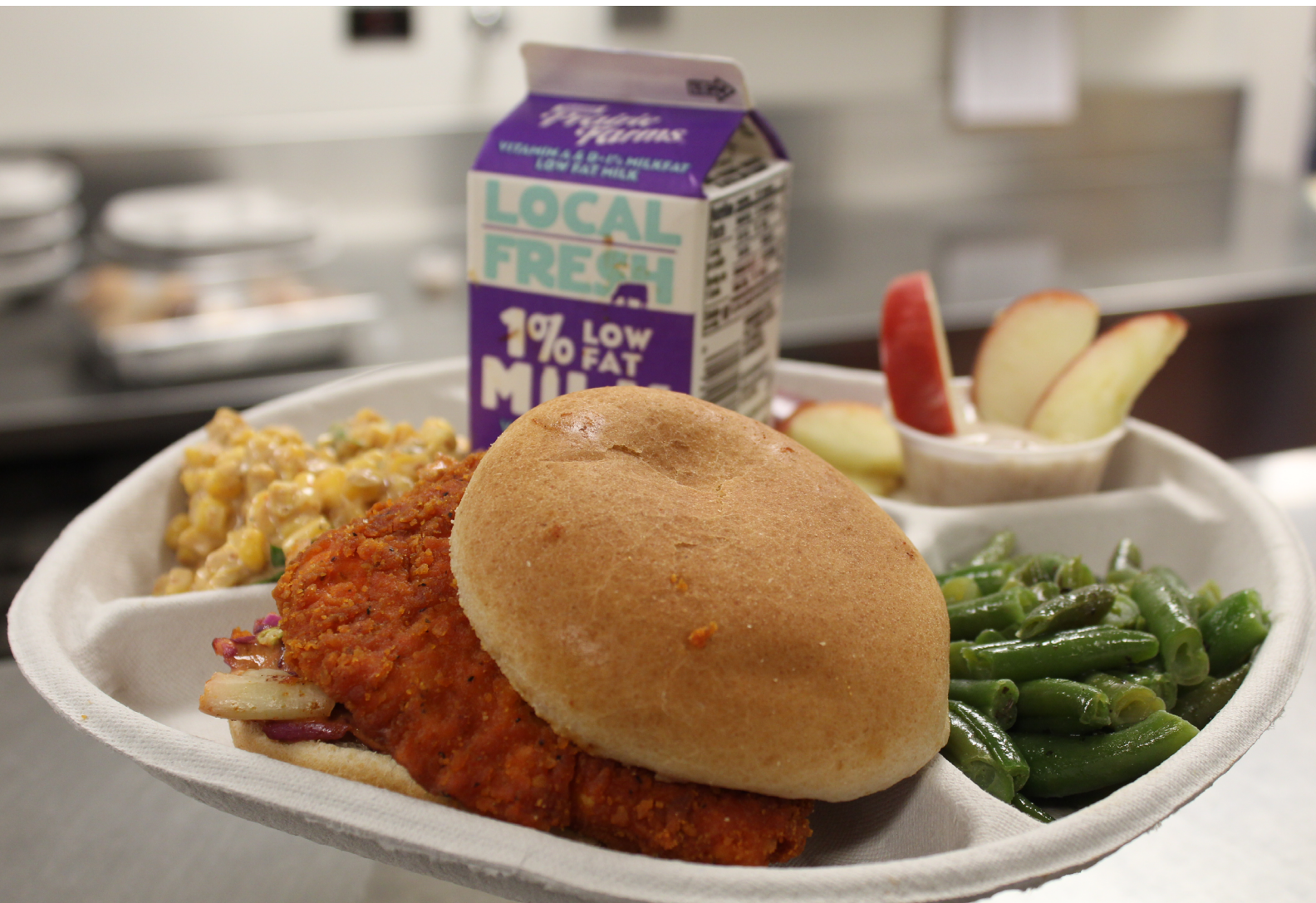
- 16 participating districts (including 8 USFA districts)
- 4,368,231 servings committed
- Representing 955,550 pounds of chicken

Next Steps

The volume for a single LTO offer is larger than some chain restaurant groups. The RFP was awarded and product is scheduled to arrive in districts in March 2023. Next, the project team and Alliance will

1. Distribute mini grants to districts that incurred additional expenses while participating in this pilot
2. Collect feedback about the product from students
3. Evaluate the RFP process, and assess the feasibility for districts to join a single co-op in Texas, including a possible need to expand the number of ways to purchase the product

The Alliance will explore whether the next procurement could be chicken products that use the whole bird rather than just the breast meat, conduct a nationwide publicity campaign about this project, and encourage additional districts and processors to participate in a multiyear procurement initiative.





Plastic Free Lunch Day



On November 2, 2022, the Urban School Food Alliance joined forces with Cafeteria Culture and Cool School Cafe to present the first ever Plastic Free Lunch Day USA, a nationwide initiative to reduce plastic foodware in school cafeterias across the country. During the event, USFA members and schools nationwide took the challenge to serve menus free of common plastic items like packaging, utensil packs, or single-serve containers. Instead, cafeterias prepared handheld entree favorites and offered sides on salad bars or directly on student plates. The event was a success, with hundreds of schools nationwide transforming their lunch lines for the day to help eliminate single-use plastic.

“The Urban School Food Alliance was founded by districts who shared a vision of serving school meals that were healthy to both students and the environment. Since 2012, our members have eliminated billions of polystyrene trays from landfills by introducing a compostable plate, issued standards for responsible antibiotic use in poultry products, and continue to be leaders in creating sustainable foodservice practices. Plastic Free Lunch Day is a celebration of this mission and the collective impact of schools and students nationwide coming together to create positive change.”

Dr. Katie Wilson, Executive Director

Plastic-Free Plates

The Plastic Free Lunch concept was developed when a group of fifth graders in New York City, after studying plastic pollution for two years, examined the single-use plastic foodware and packaging found in their lunches. As the fifth graders discovered, their meals (from school and home) were packed with plastic utensils, straws, plates and trays, pre-packaged food cups, juice pouches, chip bags and more. School cafeterias nationwide serve 7.35 billion meals a year, with as many as 8 to 10 pieces of single-use plastic in a single meal. The students designed and carried out a single plastic free lunch day that reduced total school lunch waste by 99% and eliminated 558 plastic waste items.



Forbes Road School District
Waterfall, PA
Enrollment: 358



San Diego Unified School District
San Diego, CA
Enrollment: 99,000



St. Timothy's School
Maple Lake, MN
Enrollment: 180



Dallas Independent School District
Dallas, TX
Enrollment: 153,861



District Highlights



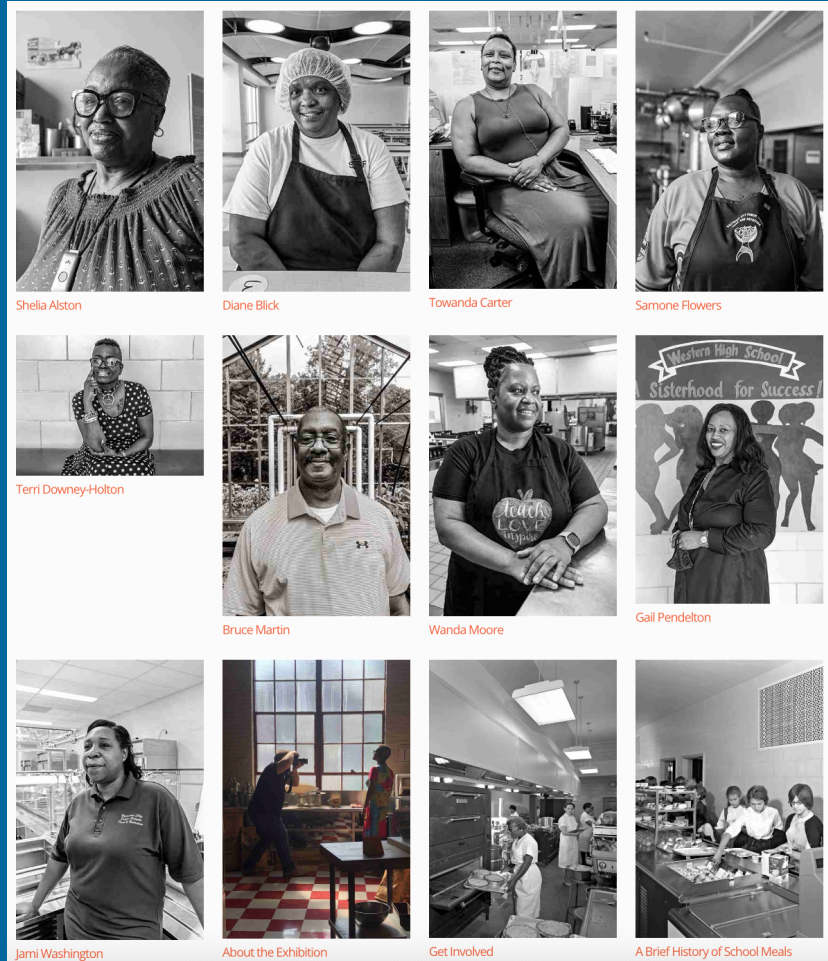
From the Field

The past several years have been difficult and challenging for school nutrition professionals nationwide. Throughout it all, they have worked tirelessly to feed children and families in their communities. This has often included going above and beyond their job duties. At the height of the pandemic, school nutrition professionals risked their own health and safety to provide meals from cafeterias, street corners, and bus stops. As supply chain disruptions brought continued uncertainty to daily deliveries, staff made grocery runs to ensure that students had enough to eat. The public health emergency has shown the critical importance of our school nutrition system as a lifeline to millions. It has also shown the passion and dedication of the individuals on the front lines of hunger. We learned the names of those working in our schools or community and saw many of their stories on the news. It is important we don't lose this appreciation and continue to find new ways to recognize and reward their commitment. The Urban School Food Alliance believes it is important to invest in the school nutrition workforce. Our members have a variety of programs and initiatives to develop new leaders, partner with staff on decision making, and incentivize innovation during the pandemic and beyond. Learn more about a few strategies USFA districts are using to uplift their teams below.

Baltimore City Public Schools

<https://www.baltimorecityschools.org/>

Baltimore City Public Schools' Food and Nutrition Services employees prepare and distribute more than 88,000 meals to students everyday. Even when school buildings closed during the COVID-19 pandemic, these essential workers continued to feed city youth and their families. In 2022, the district partnered with the Baltimore Museum of Industry to share their stories in a new exhibition called Food for Thought. The exhibit provides a brief history on school meals and features interviews with current and retired Baltimore City Public Schools nutrition professionals. The interviews include portraits and firsthand accounts of the more than 220 combined years of service among the participants. In the audio recordings, they reflect on how they started a career in school nutrition, the ways the program has changed throughout the years, and moments that made them most proud of their work. Food for Thought highlights local unsung heroes and is an important celebration of their lives and experiences while their work nourishing Baltimore youth. A satellite exhibition opened in September 2022 in the lobby of City Schools headquarters at 200 E. North Avenue, Baltimore. The lobby is available to the public during normal business hours, and there is no charge for admission. The exhibition is scheduled to open at the Baltimore Museum of Industry on February 10, 2023.



Food for Thought





District Highlights, continued

DeKalb County School District

<https://www.dekalbschoolsga.org/>

DeKalb County School District fostered new ideas and leadership skills among school nutrition managers through a collaborative initiative designed to leverage employee expertise and provide managers an opportunity to share feedback with central office and leadership. The SNS Manager Inclusion Program includes a council of managers from across the district that regularly hold meetings with leadership to discuss concerns and work towards resolutions. The council includes up to three managers from each of the district's seven regions to ensure the feedback is representative of the geographic and community diversity of its more than 92,000 students and 138 sites. The council meetings include district leadership and the SNS executive director and assistant director, but excludes regional managers. This provides managers with a direct line of communication to senior leadership and encourages council members to discuss program concerns and resolutions. Administrators also utilize an electronic polling tool to collect feedback from managers anonymously. SNS managers are the “boots on the ground” of school nutrition operations. They are frequently the first to identify emerging issues in service delivery or departmental systems and often create solutions to common challenges in their schools that can be replicated. By empowering managers to raise these experiences directly to leadership, DeKalb County School District is building trust and committing to changes that are responsive to the needs of staff and students.

DEI Moments

The pandemic also exposed the deep, pervasive inequities in our food system, including the devastating impacts COVID-19 had on those historically underserved through nutrition programs and those working in the food service industry. In addition to the regular venues for best practice sharing, the Urban School Food Alliance created a dedicated space for reflecting on opportunities to strengthen diversity, equity, and inclusion in school nutrition spaces in 2022. During the monthly DEI Moments, Alliance members share strategies they are using to improve the experiences of all students and staff in their district. The presentations range from addressing barriers to summer meals participation with multilingual marketing and a variety of community service models, to the importance of engaging staff in the decision making process and investing in a new generation of school nutrition leaders. These discussions offer a mirror in which Alliance members can identify biases and gaps in their own programs and actions they can take to further operationalize their commitment to a future where every person along the supply chain – from grower to consumer, is treated justly.

Memphis-Shelby County Schools

<https://schools.scsk12.org/>

The 2022-2023 motto for Memphis-Shelby County Schools Nutrition Services is “Build. Believe. Be Bold.” To support school nutrition staff in realizing this vision, the department created the Spotlight of the Month program. Each month, regional managers in each of the district’s ten regions recognize staff who go above and beyond to create positive experiences for their colleagues or students. Selected staff are honored at monthly professional development meetings and recognized in front of their colleagues for their expertise and accomplishments. They are also presented with gift cards from their area manager as a special thank you for their hard work. At the end of the year, all Spotlight of the Month recipients are eligible for an additional reward. Nutrition Services holds a drawing of previous Spotlight schools and the winner has a day of work covered by the administrative staff. School nutrition leadership show up to honor their team by completing meal service. This program is aligned with Nutrition Services’ commitment to uplifting its staff through action and investing in relationships between central and school staff.





We Can't Do It Without You!

The work that we do is not possible without the support and expertise of organizations that share our mission. This year has brought continued challenges to school nutrition, as programs navigated regulatory changes, supply chain disruptions, and funding strains. Through the continued generosity of our funding partners, the Urban School Food Alliance has been on the front lines of these national issues.

The Urban School Food Alliance is grateful to the following organizations for their generous contributions that help us drive transformative change in school cafeterias across the country:



Joyce and Irving Goldman
Family Foundation



FEEDING NEIGHBORS IN NEED





Another thank you to the many individuals who have offered us support in important ways, including through direct donations. We appreciate you for championing school nutrition programs in your communities and across the country. Looking for new opportunities to give back this year? We launched several exciting new ways individuals can support our mission in 2022, including the ability to make giving a part of your routine with recurring monthly donations or a cryptocurrency contribution. We invite you to explore the convenient, tax-deductible options and select a method of giving that best fits your needs. Any amount will help the Urban School Food Alliance create research and resources that transform food systems and change the lives of families nationwide!





Statement of Financial Position

As of December 31, 2022



ASSETS	2021	2022*
Current Assets		
Bank Accounts	\$1,882,949	\$1,644,511
Accounts Recivable	\$49,083	-
Other Current Assets	\$4,272	\$4,951
Total Assets	\$1,936,304	\$1,649,463
LIABILITIES		
Current Liabilities		
Accounts Payable & Accrued Interest	\$60,329	\$5,434
Deferred Revenue	\$161,500	\$171,000
Total Liabilities	\$221,829	\$176,434
EQUITY		
Unrestricted Net Assets	\$1,314,475	\$1,273,029
Net Revenue	\$400,000	\$200,000
Total Equity	\$1,714,475	\$1,473,029
Total Equity & Liabilities	\$1,936,304	\$1,649,463

*Unaudited

URBAN SCHOOL FOOD ALLIANCE



JOIN THE CONVERSATION

www.urbanschoolfoodalliance.org

info@urbanschoolfoodalliance.org

Facebook: Urban School Food Alliance

LinkedIn: Urban School Food Alliance

Twitter: @urbanschoolfood

Instagram: @urbanschoolfoodalliance